Kingsmead School Health, Safety and Wellbeing Strategy



1. Success Indicators

The school has a Health, Safety and Wellbeing strategy which:

- Provides an overview of the school strategy on health, safety and wellbeing.
- Outlines the arrangements the school has in place for health, safety and wellbeing.
- Assigns roles and responsibilities to key staff in the school.
- Is monitored and reviewed regularly by senior leaders.

2. Overview

All schools are required to have a Health, Safety and Wellbeing Strategy in place. The School's Health, Safety and Wellbeing Strategy should be developed by the Headteacher, members of the School Leadership team in conjunction with the Governing Body/Trust/Academy Board.

3. Employer responsibilities

Where the school/sponsor/board of governors is the direct employer of school staff (such as in Academies, Trust Schools, Foundation Schools and Voluntary Aided (VA) Schools) the school must have a Health and Safety Strategy in place to comply with the Health and Safety at Work Act. This can be in any format.

Where a County Council is the employer of school staff, such as in Maintained or Community Schools, Voluntary Controlled (VC) or Short Stay Schools it is recommended that schools use the Health, Safety and Wellbeing Strategy template to develop their Health, Safety and Wellbeing Strategy.

4. Day to day management of Health, Safety and Wellbeing

The organisation and arrangements which support the H,S and W Strategy (day to day management of Health & Safety) are the responsibility of the Headteacher/Principal and the School Senior Leadership Team (supported and monitored by the Governing Body). Note that the Management of Health and Safety at Work Regulations requires employers to appoint one or more competent people to support their management of health and safety. This may be done by appointing an external provider to provide this advice.

Occupiers Liability

Regardless of the status of the employer, all school governing bodies have health and safety responsibility as the **occupier** of the premises and therefore must take steps to ensure that the premises are managed effectively to reduce risk to those using, entering or accessing the premises at any time for any reason.

5. Template for Health, Safety and Wellbeing Strategy

The Staffordshire Health, Safety and Wellbeing Service provide a template Health, Safety and Wellbeing Strategy for schools to customise and adapt for their own use. This is on the next page.



Health, Safety and Wellbeing Strategy Kingsmead School

The Strategy has 4 parts;

Part A - Introduction

Part B - The Health and Safety Strategy

Statement

Part C - Management Arrangements

Part D - The detailed arrangements & procedures for Health, Safety and Wellbeing within the school.

Part E - The Key Performance Indicators.



A. Introduction

This Strategy statement complements (and should be read in conjunction with) the <u>JTMAT Health and Safety Policy</u>. It records the local organisation and arrangements for implementing the JTMAT policy.

B. Strategy Statement

The requirement to provide a safe and healthy working environment for all employees is acknowledged and the Kingsmead School Governing Body recognise and take responsibility for compliance with the statutory duties under the Health and Safety at Work etc. Act 1974.

The Governing Body will ensure so far as is reasonably practicable that:

- all places and premises where staff and pupils are required to work and engage in school/academy activities are maintained in a condition which is safe and without risk to health. (This includes the health and safety of persons on the premises or taking part in educational activities elsewhere.)
- all plant and equipment is safe to use and that arrangements exist for the safe use, handling and storage of articles and substances at work.
- appropriate safe systems of work exist and are maintained.
- sufficient information, instruction, training and supervision is available and provided to ensure that staff and pupils can avoid hazards and contribute in a positive manner towards their own health and safety and others.
- a healthy working environment is maintained including adequate welfare facilities.

In addition to the above the school/academy will ensure that so far as is reasonably practicable that the health and safety of other non-employees is not adversely affected by its' activities.

Employee involvement is an important part of managing safely, and consultation on health and safety with employees and employee representatives forms part of this strategy.

This Strategy statement and the accompanying organisational arrangements supersede any previously issued.



Signed	Signed
Chair of Governors/Board (Print)	Head of School (Print)
Date	Date

C. Management Arrangements

The following procedures and arrangements have been established within our school to eliminate or reduce health and safety risks to an acceptable level and to comply with minimum legal requirements:

Competent Health and Safety Advice

The school/academy obtains competent health and safety advice from	Staffordshire County Council
The contact details are	Toni Jones – 07773 791557
In an emergency we contact the duty officer on 01785 355777	

Monitoring Health and Safety

vionitoring health and Salety	
Name of person(s) responsible for the overall monitoring of health and safety in school/academy:	Ian Pritchard, Business Manager
Our arrangements for the monitoring of hed audit, annual self-assessment via SCC, report year full external audit (conducted by SCC).	,
The school/academy carries of out formal exmanagement of health and safety annually.	valuations and audits on the
The last audit took place:	Date: September 2021 By: Richard Hayes, LGB
Name of person responsible for monitoring the implementation of health and safety policies:	Ian Pritchard, Business Manager
All staff are aware of the key performance in monitored.	ndicators in part E and how they are



D. Detailed Health and Safety Arrangements

1. Accident Reporting, Recording & Investigation

Our arrangements for recording and investigating:

Accidents to staff, students or visitors are recorded centrally in the school accident book; this is kept in the First Aid Room. The lunchtime supervisors record incidents at lunchtime and this information is then transferred into the book held in First Aid Room. The school follows County and National Guidance with regard to the notification of serious incidents.

The person responsible for reporting accidents to the Health and Safety Executive (under RIDDOR) is: Ian Pritchard

Our arrangements for reporting to the Governing Body or Academy Board are via LGB M&O committee meetings

2. Asbestos

Name of Premises Manager responsible	Karl Hadlington	
for Managing Asbestos:		
Location of the Asbestos Register:	Site Manager's Office	
Our arrangements to ensure contractors have information about asbestos risk		
prior to starting any work on the premises are:		

- Inspection of the Asbestos Register
- Consultation with Site Manager (Karl Hadlington)
- Consultation with Stuart Cresswell at SCC

Our arrangements to ensure all staff such as class teachers or caretakers have information about asbestos risk on the premises:

- Via consultation with Site Manager, Karl Hadlington
- Through the Asbestos Register
- Staff are advised of this during induction and reminded annually

Staff must report damage to asbestos	Karl Hadlington and Ian Pritchard
materials to:	

Staff must not drill or affix anything to walls without first obtaining approval from the premises manager.

3. Communication

Name of SLT member who is responsible	Ian Pritchard
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for communicating with staff on health and safety matters:

The Health and Safety committee meet once a term. H&S is discussed where relevant as a matter of course at all meetings and recorded in the minutes

Staff can make suggestions for health and safety improvements by sending their suggestions to dontwalkby@kingsmeadschool.net or directly with Ian Pritchard.

4. Construction Work *See also Contractor Management

Name of person coordinating any	Ian Pritchard
construction work / acting as Client for	
any construction project.	

Our arrangements for managing construction projects within the scope of the Construction Design and Management Regulations are dictated by the project. These arrangements are put into place by the Business Manager Ian Pritchard and JTMAT Estates Manager Mark Harris.

Duty holders will be identified and named as part of any Construction project.

Our arrangements for the exchange of health and safety information / risk assessments/safe working arrangements/monitoring are via meeting prior to work commencing – the hazard exchange is reviewed by Ian Pritchard/Mark Harris.

Our arrangements for the induction of contractors are via meeting on first day at site.

Staff should report concerns about contractors to Ian Pritchard and Karl Hadlington.

We will review any construction activities on the site by:

 Weekly meetings with contractors or representatives of CDM compliance for the project

5. Consultation

5. Consultation		
Name of SLT member who is responsible	Ian Pritchard	
for consulting with staff on health and		
safety matters:		
The name of the Trade Union Health and	Stefania Stanete	
Safety Representative is:		
Our arrangements for consulting with staff on health and safety matters are via		
regular meetings and reminders.		
Staff can raise issues of concern by contacting Ian Pritchard or emailing		
dontwalkby@kingsmeadschool.net		



6. Contractor Management

6		
Name of person responsible for managing	Karl Hadlington	
and monitoring contractor activity		
Our arrangements for selecting competent contractors are dictated by many		
factors, including Health and Safety competency and record.		
Our arrangements for the exchange of health and safety information / risk		
assessments/safe working arrangements/monitoring are via Hazard Exchange		
prior to commencement of activities.		
Contractors receive induction information from Karl Hadlington prior to the		
commencement of works.		
Staff should report concerns about contractors to: Ian Pritchard, Karl Hadlington		

7. Curriculum Areas – health and safety

Name of person who has overall responsibility for the curriculum areas as follows:	Head of Dept. or Curriculum Lead Name
Science D&T PE Animal Management	Georgina Sumner Hannah Andrews Josh Moreton April Gibson
Risk assessments for these curriculum areas are the responsibility of these people.	

8. Display Screen Equipment use (including PC's, laptops and tablets)

The school/academy assesses the risk of the carrying out a DSE assessment for staff usin		
and regularly for over an hour.		
Our arrangements for carrying out DSE assessments are:		
Name of person who has responsibility for	Deb Derry	
carrying out Display Screen Equipment		
Assessments		
DSE assessments are recorded and any Deb Derry		
control measures required to reduce risk		
are managed by		

9. Early Years Foundation Stage (EYFS)

21 231 7 1 231 2 1 2 1 3 1 3 1 3 1 3 1 3 1 3 1 3	
Name of person who has overall	N/A
responsibility for EYFS	
Our arrangements for the safe manage	ment of EYFS are: N/A



10.Educational visits / Off-Site Activities

Name of person who has overall	Ave Lowe
responsibility for Educational Visits	
The Educational Visits Coordinator is	Ave Lowe

11. Electrical Equipment [fixed & portable]

Name of person responsible for arranging Fixed Electrical Wiring Tests and taking	Karl Hadlington
any remedial action required:	
Fixed electrical wiring test records are	Site Supervisor's Office
located:	
All staff visually inspect electrical equipment	t before use.
Name of person responsible for arranging	Ian Pritchard
the testing of portable electrical	
equipment (PAT):	
Name of person responsible for defining	Ian Pritchard
the frequency of portable electrical	
equipment (PAT) testing:	
Portable electrical equipment (PAT) testing	Business Manager's Office (Electronic
records are located:	– via network shared area)
Staff must take defective electrical	Karl Hadlington/Andrew Brookes
equipment out of use and report to:	
1_,	

The portable electrical equipment on the school/academy site owned and used by contractors is the responsibility of the contractor, who must provide records of this if requested.

12. Fire Precautions & Procedures [and other emergencies incl. bomb threats]

	<u> </u>
Name of competent person responsible for undertaking & reviewing fire risk	Karl Hadlington
assessment in addition to any associated	
action planning	
The Fire Risk Assessment is located:	Site Supervisor's Office
When the fire alarm is raised the person responsible for calling the fire service is	Karl Hadlington
Name of person responsible for arranging and recording of fire drills	Janet Mist
Name of person responsible for creating and reviewing Fire Evacuation arrangements	Karl Hadlington
Our Fire Evacuation Arrangements are published:	Head's PA's Office, Staff Shared Area (Electronically)



Fire Marshals:

- N Harding
- T Milner
- J Killian
- J Taylor
- A Pritchard
- C Parton
- R Neal
- J Haden-Walker
- G Sumner
- D Summers
- H Lloyd
- C Porter
- H Andrews
- A Thomas
- J Craddock
- M Ordidge
- K Palmer
- J Moreton
- K Ghent
- A Gibson

Location:

- Music, Hall, Reception and lower floor admin offices
- Progress Hub
- Rooms B01-B06
- Rooms B07, B10, B11 and B12
- Rooms B13-B19
- Rooms B20-B22
- Rooms B23-B24
- Rooms B25-B27
- Science (downstairs)
- Science (upstairs)
- Art
- Tech/MFL (upstairs)
- Tech (downstairs)
- C12 MFL/Tech stairs
- Sports Hall and changing rooms
- E01-E06 and E11
- E07-E10
- Mobiles
- Drama Studio
- T01



V Slade	Sixth Form
Results of the testing and maintenance of fire equipment and installations is recorded in a Fire Log Book located at	Site Supervisor's Office
Name of person responsible for training staff in fire procedures	Site Supervisor
All staff must be aware of the Fire Procedures in school	

13. First Aid *see also Medication

13. First Aid "See also ividuication		
Name of person responsible for carrying	Diane Pritchard	
out the First Aid Assessment		
The First Aid Assessment is located	Electronically – OneDrive/Website	
Trained first aid staff are:		
Mrs. L. Taylor		
Mrs. K. Gleeson		
Mrs. V. Slade		
Mr. K. Hadlington		
Mr. J. Francis		
Mr. D. Halford		
Name of person responsible for arranging	Deborah Derry	
and monitoring First Aid Training		
Name of person responsible for checking &	Louisa Taylor	
restocking first aid boxes		
In an emergency staff are aware of how to summon an ambulance		
Our arrangements for dealing with an injured person who has to go to hospital		
are to contact their emergency contact on BromCom. If needed a member of staff		
will accompany to hospital		
Our arrangements for recording the use of First Aid are via reference in the		
accident book		

14. Forest School

Name of person in school who leads on Forest School activity	Simon Cope
Any staff or representatives have an enhanced DBS check through the	

- Any staff or representatives have an enhanced DBS check through the NFTS
- Staff are escorted around school and not left without a Kingsmead member of staff with students
- We have a list of names and a member of the NFTS from the base site present ensuring trainees attending are signed in appropriately
- Any visitors sign in and out agreeing to follow the safeguarding practices



- of the school and given our safeguarding information booklet and card
- Trainees always have a member of Kingsmead staff present with QTS if they are teaching
- We communicate before any session or event asking the NFTS base site whether there are any concerns, queries or issues.
- We evaluate any training both internally and with trainees who have attended

15. Glass & Glazing

All glass in doors and side panels are constructed of safety glass

All replacement glass is of safety standard

16. Hazardous Substances (COSHH)

Name of person responsible for carrying	Karl Hadlington, Karen Beeso, Chris
out risk assessment for hazardous	Holdcroft
substances (COSHH Assessments)	
Our arrangements for managing hazardous substances (selection, storage, risk	
assessment, risk control etc.) are:	
The school/academy uses CLEAPPS as a resource and all staff must be aware of	
how to access this information	

17. Health and Safety Law Poster

The Health and Safety at Work poster is	In the staff room, upstairs in the
located:	admin block

18. Housekeeping, cleaning & waste disposal

All staff and pupils share the responsibility for keeping the school/academy site clean, tidy and free from hazards		
Our waste management arrangements are with L W Skips		
Our site housekeeping arrangements are overseen by Mrs J Sampson		
Site cleaning is provided by: Kindred Nicola Baker nbaker@kindredfm.com		
Cleaning staff have received appropriate information, instruction and training about the following and are competent:		
work equipment		
hazardous substances		
Waste skips and bins are located away from the school building		
All staff and pupils must be aware of the arrangements for disposing of waste and he location of waste bins and skips		
Staff in all Depts. who generate waste (e.g.catering/cleaning/curriculum areas)		



must be aware of the risk assessments and control measures in place for their role

19. Infection Control

Name of person responsible for managing infection control:	Louisa Taylor
Our infection control arrangements (including hygiene standards) are listed in Risk Assessm	,

20. Lettings

Name of Premises Manager or member of	Ian Pritchard	
Leadership team responsible for Lettings		
Our arrangements for managing Lettings of the school/academy /rooms or		
external premises are overseen by Kerrie Benton		
The health and safety considerations for Lettings are considered and reviewed annually		
Hirers have in place their own risk assessments, first aid arrangements/ fire		
procedures and emergency procedures		
Hirers are responsible for obtaining the necessary local authority licenses for		
their activities and these must be provided to the school/academy on request		
Hirers must provide a register of those present during a letting upon request		

21. Lone Working

Staff are discouraged from working alone, but where it is necessary they are reminded of the need to follow safe practice and county guidelines. Site supervisors carry radios to enable contact with the school office at all times

22. Maintenance / Inspection of Equipment (including selection of equipment)

Ladders and Steps	Site Supervisor
Fume Cupboards	Techomac
Lifting Equipment	Zurich
Autoclave	HSB
Fire alarm (Manual)	Site Supervisor
Fire alarm (Automatic)	Lantern
Fire extinguishers	Chubb
PE Equipment	Sportsafe UK
Emergency Lighting	Trinity/Site Supervisor
Name of person responsible for the selection, maintenance / inspection and	Karl Hadlington



testing of equipment	
Records of maintenance and inspection of	Electronically on the Staff Shared
equipment are retained and are located:	Area/OneDrive
Staff report any broken or defective	Site staff (emailing
equipment to:	<u>site@kingsmeadschool.net</u> – this is
	shared to the Site team)

The equipment on the school/academy site owned and used by contractors is the responsibility of the contractor, who must provide records of testing, inspection and maintenance if requested.

23. Manual Handling

Name of competent person responsible for carrying out manual handling risk assessments	Karl Hadlington
Staff must aware of the requirement to avoid hazardous manual handling and carry out risk assessment where the task cannot be avoided.	
Staff who carry out manual handling must be aware of the manual handling risk assessment and the control measures in place for the task.	
Staff are trained appropriately to carry out manual handling activities.	
Where people handling takes place an Individual Manual Handling Plan must be	
in place and communicated to all parties (including where appropriate the young person/their parents/carers/support staff).	

24. Medication

Name of person responsible for the management of and administration of	Louisa Taylor	
medication to pupils in school/academy		
Our arrangements for the administration of medicines to pupils are listed on		
medical plans stored securely in the medical office		
The names members of staff who are	Louisa Taylor	
authorised to give / support pupils with		
medication are:		
Medication is stored:	In the medical office, securely	
A record of the administration of	In the medical office	
medication is located:		
Pupils who administer and/or manage their own medication in school are		
authorised to do so by Louisa Taylor and provided with a suitable private location		
to administer medication/store medication and equipment.		
Staff are trained to administer complex medication by the school nursing service		
when required.		
Our arrangements for administering emergency medication (e.g. Asthma		
<u> </u>		



inhalers/Epi pen) are through trained, competent First Aid staff

Staff who are taking medication must keep this personal medication in a secure area in a staff only location.

Staff must advise the school/academy leaders if they are taking any medication which might impair their ability to carry out their normal work.

25. Personal Protective Equipment (PPE) (links to Risk Assessment)

PPE is provided free of charge where a risk a	
control a risk and the risk cannot be controlled by another means.	
Name(s) of person responsible for	Karl Hadlington, Ian Pritchard,
selecting suitable personal protective	Louise Taylor
equipment (PPE) for school/academy	
staff.	
Name of person responsible for the	Karl Hadlington
checking and maintenance of personal	
protective equipment provided for staff	
PPE provided for use in curriculum lessons is not "personal" as it is provided by	
pupils in classroom situations.	
Name(s) of person responsible for	Teacher in charge of the lesson or
selecting suitable personal protective	Technician where applicable, in
equipment (PPE) for pupils.	consultation with
	departmental/whole school risk
	assessments
All PPE provided for use in a classroom environment is kept clean, free from	
defects and replaced as necessary.	
Name(s) of person responsible for cleaning	Teacher in charge of the lesson or
and checking pupil PPE.	Technician where applicable, in
	consultation with
	departmental/whole school risk
	assessments

26.Radiation

Name of the school/academy Radiation	David Summers
Protection Supervisor (RPS)	
Name of the Radiation Protection Adviser	Shaun Smith
(RPA)	

27. Reporting Hazards or Defects

All staff and pupils must report any hazards, defects or dangerous situations they see at school/academy.

Our arrangements for the reporting of hazards and defects: via email;



28. Risk Assessments

The school has in place risk assessments for any identified significant risk. Control measures which are put in place to eliminate or reduce risk are communicated to staff, pupils and other who may be exposed to the risk.

Risk assessments are in place for the following areas:

COVID-19 protection

Premises and grounds

Asbestos Management

Curriculum / classrooms

Hazardous activities or events

Lettings or contract work which may affect staff or pupils in the school/academy

Fire Risk Assessment

Hazardous Substances

Work Equipment

Manual handling activities

Adverse conditions

Risks related to individuals e.g. health issues

Name of person who has overall	Ian Pritchard
responsibility for the school/academy risk	
assessment process and any associated	
action planning	

Our arrangements for carrying out, recording, communicating and reviewing risk assessments are overseen by Karl Hadlington, Site Supervisor.

Appropriate training is provided for staff who are creating, reviewing or implementing risk assessments.

When an accident or incident occurs a post risk assessment takes place when a new hazard has been identified.

Risk assessments are created or reviewed when something new is introduced or a change has occurred.

29. Smoking

No smoking or vaping is permitted on site or in vehicles owned or operated by the school/academy.

30. Shared use of premises/shared workplace

Name of member of Leadership team responsible for Premises Management	Ian Pritchard
The school/academy premises are shared for the purposes of cleaning	Kindred



Our arrangements for managing health and safety in a shared workplace are via Service Level Agreement with Kindred.

31. Stress and Staff Well-being

Name of person who has overall	Di Pritchard, Simon Cope
responsibility for the health and wellbeing	
of school/academy staff	
All staff have responsibility to take care of their own health and wellbeing and	
the school supports staff to do this by implementing a number of wellbeing	
arrangements, details of which are regularly updated and shared with staff by	
the wellbeing team (overseen by Diane Pritchard)	
Solutions to stress hazards and suggestions on how to minimise stress have been	
identified, discussed and communicated.	

All staff have an opportunity to contribute to discussions, meetings and initiatives around wellbeing issues at work.

Individual stress risk assessments take place when a member of staff requires additional individual support.

32. Swimming Pool Operating Procedures

Not applicable	

33. Training and Development		
Name of person who has overall	Simon Cope	
responsibility for the training and		
development of staff.		
All new staff receive an induction which includes health and safety, fire		
procedures, first aid and emergency procedures.		
Health and safety training is delivered on the first day of the academic year. Staff		
with key roles have their training needs identified by the completion of the		
Staffordshire County Health and Safety Training Matrix.		
Training records are retained and are located in Simon Cope's		
office/electronically.		
Training and competency as a result of	Simon Cope	
training is monitored and measured by:		

34. Vehicles owned or operated by the school/academy

Name of person who has overall responsibility for the school vehicles	Deborah Derry
The school operates 1 minibus.	
Name of person who manages the driver medical examinations	Deborah Derry



Name of person who manages the vehicle license requirements	Deborah Derry
Name of person who undertakes vehicle checks such as oil, water and routine roadworthiness.	Karl Hadlington
Name of person who arranges servicing and maintenance of the academy vehicles	Deborah Derry
Our arrangements for the safe use of school vehicles are via risk assessment and	

appropriate training where required.

35. Vehicle movement on site

Name of person responsible for the	Karl Hadlington
management of vehicles on site	
We manage the safe access and movement of vehicles on site by segregating	

vehicle areas from pedestrian areas. These areas are clearly marked for pedestrians and vehicles and students are not allowed access unless supervised.

36. Violence and Aggression and School/Academy Security

The school provides a place of work which is designed and managed to minimise the risk of violence and aggression to staff, pupils and visitors.

A risk assessment is carried out where staff are at increased risk of injury due to their work.

Training, information and instruction is available to staff to help them manage the risk of violence and aggression where required.

Site security is maintained by reducing access to the areas of the school where students may pass unsupervised. Visitors must request access to site via intercom and a further intercom must be used to gain access to the reception area. All pedestrian and vehicle gates are locked during the course of the school day.

37. Water System Safety

Name of Site Supervisor responsible for managing water system safety.	Karl Hadlington
Name of contractors who have undertaken a risk assessment of the water system	IWS
Name of contractors who carry out regular testing of the water system	HSL
Location of the water system safety manual/testing log	Site Supervisor's Office



Our arrangements to ensure contractors have information about water systems are via consultation prior to commencement of work.

38. Working at Height

Name(s) of person responsible managing	Karl Hadlington	
the risk of work at height on the premises:		
Work at height is avoided where possible.		
Our arrangements for managing work at height are through training and provision of suitable equipment.		
Appropriate equipment is provided for work at height where required.		
Staff who carry out work at height are trained to use the equipment provided.		
Work at height equipment is regularly inspected, maintained and records are kept in the Site Supervisor's Office.		

39.Work Experience

Name of person who has overall responsibility for managing work experience and work placements for school pupils.	Natalie Kendall	
Placements are assessed via questionnaire and visits from staff overseeing students prior to and during placement.		
The name of the person responsible for the health and safety of people on work experience in the school premises:	Natalie Kendall	
Work experience students on school premises would be expected to be inducted in Health and Safety and made aware of relevant risk assessments before commencement of placement.		

40. Volunteers

Name of person who has overall responsibility for managing/coordinating volunteers working within the school:	Ian Pritchard
Volunteers are considered as a member of staff and all health and safety arrangements including induction and training must apply.	

E. Health and Safety Key Performance Indicators (KPI's)

It is important that school leaders, governors and managers can monitor the health and safety performance of their school in order to determine where progress is being made and where further actions and resources may be required.



The Health Safety and Wellbeing Service may also request feedback on certain KPI's more details of these can be obtained from your Health and Safety Adviser.

KPI's are discussed and implemented during a three-year Health and Safety audit conducted by Staffordshire County Council. A full report is delivered following this audit and assistance is given by County to improve H&S at the school. This external audit forms the basis of internal auditing.